PROFIT AND LOSS

| | TOTAL | | |
|---------------------------------|----------------|---------------------|------------------------|
| | JAN - DEC 2019 | JAN - DEC 2018 (PY) | CHANGE |
| ncome | | | |
| Donations | 0.00 | | 0.00 |
| General Donations | | | |
| Nonrestricted Donations | 139,010.75 | 127,673.72 | 11,337.03 |
| Restricted Donations | | | |
| Facility Improvements | 16,234.57 | 2,000.00 | 14,234.5 |
| Fall Into Winter Feed Drive | 42,269.80 | 28,765.00 | 13,504.80 |
| Mayday Program | | | |
| Fall City 40 | 63,330.57 | | 63,330.5 |
| General Outreach | 8,390.77 | | 8,390.7 |
| Whidbey Horses | | 13,229.61 | -13,229.6 ⁻ |
| Total Mayday Program | 71,721.34 | 13,229.61 | 58,491.7 |
| Training | 2,840.00 | 1,375.00 | 1,465.0 |
| Veterinary Fund | 1,800.00 | 6,900.00 | -5,100.0 |
| Total Restricted Donations | 134,865.71 | 52,269.61 | 82,596.1 |
| Total General Donations | 273,876.46 | 179,943.33 | 93,933.1 |
| GiveBIG | 8,659.40 | 11,596.64 | -2,937.2 |
| Grants & Foundation Gifts | 14,500.00 | 52,000.00 | -37,500.0 |
| Monthly Sponsorship | 41,370.74 | 38,009.32 | 3,361.4 |
| Workplace Giving Programs | 68,512.44 | 58,788.78 | 9,723.60 |
| Rebate Programs | 1,294.92 | 1,517.62 | -222.70 |
| Total Workplace Giving Programs | 69,807.36 | 60,306.40 | 9,500.9 |
| Total Donations | 408,213.96 | 341,855.69 | 66,358.2 |
| General In Kind Donations | 7,215.06 | 3,633.52 | 3,581.5 |
| Interest | 12.06 | 26.75 | -14.69 |
| Program Services Revenue | | | |
| Adoption Fees | 11,024.00 | 13,205.00 | -2,181.00 |
| Total Program Services Revenue | 11,024.00 | 13,205.00 | -2,181.00 |

PROFIT AND LOSS

| | TOTAL | | |
|-------------------------------|----------------|---------------------|-------------|
| | JAN - DEC 2019 | JAN - DEC 2018 (PY) | CHANGE |
| Special Events Income | | | |
| Benefit Horse Show | | | |
| Horse Show Expenses | -20,787.87 | -21,493.21 | 705.34 |
| Horse Show Revenue | 33,504.56 | 27,305.00 | 6,199.56 |
| Sponsor Income and Donations | 19,562.25 | 21,524.00 | -1,961.75 |
| Total Benefit Horse Show | 32,278.94 | 27,335.79 | 4,943.15 |
| Heart of the Horse | | | |
| Auction Donations | 5,980.00 | | 5,980.00 |
| Auction Income | 147,325.00 | 172,297.00 | -24,972.00 |
| Dinner Tickets | 19,700.17 | 15,700.00 | 4,000.17 |
| Heart of Horse Expenses | -89,310.02 | -97,916.01 | 8,605.99 |
| In Kind Donations | 43,656.49 | 53,493.00 | -9,836.51 |
| Sponsor Income | 6,300.00 | 11,698.00 | -5,398.00 |
| Total Heart of the Horse | 133,651.64 | 155,271.99 | -21,620.35 |
| SHS Events | | | |
| Logo Merchandise | | | |
| Logo Merchandise Expense | -2,002.81 | -2,685.54 | 682.73 |
| Logo Merchandise Income | 3,087.26 | 3,360.66 | -273.40 |
| Total Logo Merchandise | 1,084.45 | 675.12 | 409.33 |
| SHS Events Expense | -784.47 | -562.05 | -222.42 |
| SHS Events Income | 8,633.17 | 7,733.49 | 899.68 |
| Tack Sale In Kind Donations | 17,721.25 | 15,862.92 | 1,858.33 |
| Tack Sale Income | -7,859.33 | -6,459.34 | -1,399.99 |
| Total SHS Events | 18,795.07 | 17,250.14 | 1,544.93 |
| Total Special Events Income | 184,725.65 | 199,857.92 | -15,132.27 |
| Total Income | \$611,190.73 | \$558,578.88 | \$52,611.85 |
| GROSS PROFIT | \$611,190.73 | \$558,578.88 | \$52,611.85 |
| Expenses | | | |
| Management & General Expenses | | | |
| Banking Expenses | | | |
| Bank Fees | 322.95 | 373.38 | -50.43 |
| Credit Processing Fees | 4,038.27 | 8,108.73 | -4,070.46 |
| PayPal Fees | 924.79 | 58.14 | 866.65 |
| Total Banking Expenses | 5,286.01 | 8,540.25 | -3,254.24 |

PROFIT AND LOSS

| | TOTAL | | |
|-------------------------------------|----------------|---------------------|----------|
| | JAN - DEC 2019 | JAN - DEC 2018 (PY) | CHANGE |
| Office Expenses | | | |
| Office Supplies | 3,019.49 | 2,545.58 | 473.9 |
| Phone & Internet | 3,496.97 | 2,872.27 | 624.7 |
| Postage and Delivery | 1,316.76 | 688.57 | 628.1 |
| Software Licensing | 947.71 | 480.61 | 467.1 |
| Accounting Software | 729.84 | 1,015.61 | -285.7 |
| Donation Database Software | 1,110.21 | 1,081.78 | 28.4 |
| Volunteer Database Software | 1,056.00 | 1,057.84 | -1.8 |
| Total Software Licensing | 3,843.76 | 3,635.84 | 207.9 |
| Total Office Expenses | 11,676.98 | 9,742.26 | 1,934.7 |
| Organizational Expenses | | | |
| Advertising and Promotion | 1,220.00 | 136.94 | 1,083.0 |
| Business Licensing | 591.00 | 90.00 | 501.0 |
| Copy & Print | 1,417.45 | 1,497.68 | -80.2 |
| Insurance | 9,535.66 | 11,078.82 | -1,543.1 |
| Memberships | 1,171.74 | 295.00 | 876.7 |
| Professional Fees | 12,747.90 | 6,022.50 | 6,725.4 |
| Total Organizational Expenses | 26,683.75 | 19,120.94 | 7,562.8 |
| Payroll | | | |
| Benefits | 13,463.76 | | 13,463.7 |
| Payroll Fees | 1,120.26 | 465.96 | 654.3 |
| Payroll Taxes | 32,847.94 | 30,966.06 | 1,881.8 |
| Wages | 202,932.35 | 197,257.05 | 5,675.3 |
| Total Payroll | 250,364.31 | 228,689.07 | 21,675.2 |
| Staff & Volunteer Expenses | | | |
| Board & Volunteer Expenses | 2,807.81 | 203.60 | 2,604.2 |
| Staff Education | 1,018.00 | 558.00 | 460.0 |
| Staff Travel, Mileage, Parking | 58.05 | 223.32 | -165.2 |
| Volunteer Appreciation | 1,907.83 | 1,185.37 | 722.4 |
| Total Staff & Volunteer Expenses | 5,791.69 | 2,170.29 | 3,621.4 |
| Total Management & General Expenses | 299,802.74 | 268,262.81 | 31,539.9 |
| Program Services | | | |
| Community Outreach Expenses | 805.39 | 1,816.83 | -1,011.4 |
| Gelding Assistance | 1,803.13 | | 1,803.1 |
| Hay & Other Assistance | 1,577.32 | 1,665.38 | -88.0 |
| MayDay Horses Outreach | 5,674.10 | 12,673.65 | -6,999.5 |
| Serenity Fund/Euthanization | 3,983.91 | 2,077.51 | 1,906.4 |
| Veterinary Assistance | 5,377.99 | 512.20 | 4,865.7 |
| Total Community Outreach Expenses | 19,221.84 | 18,745.57 | 476.2 |

PROFIT AND LOSS

| | | TOTAL | | |
|---------------------------------|----------------|---------------------|-----------|--|
| | JAN - DEC 2019 | JAN - DEC 2018 (PY) | CHANG | |
| Facility | | | | |
| Gravel | 5,108.02 | 6,492.69 | -1,384.6 | |
| Lease | 73,488.00 | 77,480.00 | -3,992.0 | |
| Property Taxes | 13,206.86 | 13,735.81 | -528.9 | |
| Total Lease | 86,694.86 | 91,215.81 | -4,520.9 | |
| Manure Management | 19,942.63 | 26,894.85 | -6,952.2 | |
| Property Maintenance | | 126.44 | -126.4 | |
| Services | 3,721.75 | 2,717.35 | 1,004.4 | |
| Supplies | 16,122.26 | 17,950.74 | -1,828.4 | |
| Total Property Maintenance | 19,844.01 | 20,794.53 | -950.5 | |
| Special Projects | | 17,955.20 | -17,955.2 | |
| Special Projects 2017 | | 11,944.90 | -11,944.9 | |
| Total Special Projects | | 29,900.10 | -29,900.1 | |
| Utilities | 10,075.35 | 10,868.75 | -793.4 | |
| Total Facility | 141,664.87 | 186,166.73 | -44,501.8 | |
| - arrier | 14,027.00 | 17,534.00 | -3,507.0 | |
| Discount on farrier services | -1,292.80 | -180.50 | -1,112.3 | |
| Total Farrier | 12,734.20 | 17,353.50 | -4,619.3 | |
| - Feed | 1,558.07 | | 1,558.0 | |
| Grain | 8,273.23 | 7,606.11 | 667.1 | |
| Hay | 33,587.88 | 39,548.71 | -5,960.8 | |
| Supplements | 8,450.46 | 4,489.01 | 3,961.4 | |
| Total Feed | 51,869.64 | 51,643.83 | 225.8 | |
| oster Care | 304.64 | 13,039.06 | -12,734.4 | |
| Misc Horse Expenses | 21.27 | 434.40 | -413.1 | |
| Advertising Horses for Adoption | | 117.67 | -117.6 | |
| Blanket Cleaning and Repair | 619.64 | 2,363.27 | -1,743.6 | |
| Shipping and Hauling | 627.50 | 1,227.10 | -599.6 | |
| Supplies | 1,774.93 | 1,428.47 | 346.4 | |
| Total Misc Horse Expenses | 3,043.34 | 5,570.91 | -2,527.5 | |
| Гraining | | | | |
| Discretionary Training | 3,285.00 | 11,198.00 | -7,913.0 | |
| Professional Training | 20,043.99 | 12,947.22 | 7,096.7 | |
| Tack/Training Supplies | 3,104.84 | 3,916.32 | -811.4 | |
| Total Training | 26,433.83 | 28,061.54 | -1,627.7 | |

PROFIT AND LOSS

| | TOTAL | | |
|----------------------------------|----------------|---------------------|---------------|
| | JAN - DEC 2019 | JAN - DEC 2018 (PY) | CHANGE |
| Vehicle and Equipment | | | |
| Fuel | 3,844.45 | 3,407.40 | 437.05 |
| Interest on Truck Loan | -93.34 | 685.28 | -778.62 |
| Licensing | 230.25 | 122.25 | 108.00 |
| Maintenence / Expenses | 2,258.79 | 6,856.87 | -4,598.08 |
| Total Vehicle and Equipment | 6,240.15 | 11,071.80 | -4,831.65 |
| Veterinary | | | |
| Euthanization/Removal | 1,160.58 | | 1,160.58 |
| Veterinary Services | 45,936.99 | 36,684.45 | 9,252.54 |
| Veterinary Services, Discount on | -9,740.09 | -4,067.97 | -5,672.12 |
| Veterinary Supplies | 2,917.33 | 2,505.75 | 411.58 |
| Total Veterinary | 40,274.81 | 35,122.23 | 5,152.58 |
| Total Program Services | 301,787.32 | 366,775.17 | -64,987.85 |
| Total Expenses | \$601,590.06 | \$635,037.98 | \$ -33,447.92 |
| NET OPERATING INCOME | \$9,600.67 | \$ -76,459.10 | \$86,059.77 |
| Other Income | | | |
| Dividends / Gains | 2,304.38 | 2,195.78 | 108.60 |
| Total Other Income | \$2,304.38 | \$2,195.78 | \$108.60 |
| Other Expenses | | | |
| Depreciation Expense | 17,405.04 | 17,344.28 | 60.76 |
| Total Other Expenses | \$17,405.04 | \$17,344.28 | \$60.76 |
| NET OTHER INCOME | \$ -15,100.66 | \$ -15,148.50 | \$47.84 |
| NET INCOME | \$ -5,499.99 | \$ -91,607.60 | \$86,107.61 |